

**Local solutions for  
vulnerable communities**

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*Local solutions for vulnerable communities*

**Annual Report  
2016-2017**



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## Incorporation

Kyeema Foundation (KYEEMA) ABN 84 107 210 015 is a public company limited by guarantee incorporated under the Corporations Act. Its registered office is located at Level 7, 307 Queen Street, Brisbane, Queensland Australia.

## Charitable status and tax concessions

KYEEMA is endorsed by the Australian Taxation Office as a Charitable Institution with deductible gift recipient status and receives certain tax concessions and exemptions consistent with its status, which relate to income, goods and services and fringe benefits tax. Donations given by any Australian taxpayer to the KYEEMA ‘Developing Country Relief Fund’ can be claimed as a tax deduction. KYEEMA is also registered as a charity under the Queensland Collections Act (1966).

## Accreditations

KYEEMA is an Australian Charities and Not-for-Profits Commission (ACNC) registered charity and an active member of the Australian Council for International Development (ACFID) and is a committed signatory to the ACFID Code of Conduct, which is a voluntary, self-regulatory sector code of good practice.

The Code requires members to meet high standards of corporate governance, public accountability, financial management, and management and accountability for non-government organisations (NGOs).

## Feedback and complaints

We welcome feedback on this report and on our operations and conduct, more generally. Please send any feedback or complaints to [maryy@kyeemafoundation.org](mailto:maryy@kyeemafoundation.org) or write to: Chief Executive Officer, GPO Box 3023, Brisbane Qld 4001.

Acknowledgement and response to the feedback will be given. Complaints relating to a breach of the ACFID Code of Conduct can be made directly to the ACFID Code of Conduct Committee by email [complaints@acfid.asn.au](mailto:complaints@acfid.asn.au) or website address <http://www.acfid.asn.au/code-of-conduct/complaints>.

## Front cover story:

This photo was entered in our recent **#Chickens4Africa** competition and is taken by Richard Nyoni, a local agricultural project officer and budding professional photographer in Malawi. It is an image of Kate Chihana who is a 37 year old mother of five children who lives in Malawi. Her arm was amputated after she developed a serious medical complication when she was young.

Life in rural areas of Malawi, living in poverty is difficult – a way of life that is faced by 70% of the population in this country (World Bank 2010). Poor roads, lack of reliable markets and climate change affecting agricultural output are some of the major challenges people face.

Kate and her husband engage in a number of small-scale trade and farming activities in order to make a living. “Chickens are the only livestock that I rear” she says. Chickens have had a positive impact on her livelihood. Ever since Kate started poultry farming, she has had access to protein enriched meals, including eggs, which she also is able to sell. As one way of ensuring that her chickens are not wiped out by Newcastle disease, she periodically vaccinates her local chickens. “Without the vaccine, my chickens would have been wiped out. I am very grateful to the local vaccinators who come periodically and vaccinate my chickens. I am involved in a number of livelihood options. But chickens are dearest to me” she concluded.

The 2017 photography competition raised AUD 8,830 for projects in Malawi and Mozambique, to help families have access to an appropriate, locally made vaccine against Newcastle disease. Based on past experience, we can be confident this will enable us to reach at least 2,000 families with Newcastle disease vaccine, helping to provide food security and increased income benefits to 10,000 people like Kate, simply through better control of Newcastle disease in village poultry at the local level.

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# EXECUTIVE MESSAGE

Chair, Dr. Stewart Routledge AO

This year has been one of great change for us. In March 2017 we farewelled Emeritus Professor Peter Spradbrow AM, a founding member of KYEEMA and the International Rural Poultry Centre (IRPC). Peter had been ill for some time but remained on the Board of KYEEMA until December last year, when he felt it was time to retire. Sadly, he passed away in March. We mourn his loss and recognise the great contribution he has made to empowering communities.

Peter's vision of local production of thermotolerant ND vaccines specifically for the village poultry sector is now a reality in many countries across Asia and Africa. His work led to the development of a sustainable Newcastle disease control model that has helped to improve village poultry production and improve rural livelihoods for the most vulnerable people in resource-poor regions and serves as a platform for improving food security.

Dr John Copland, a long-time friend, supporter and valued member of the Board of KYEEMA also retired in December. His recognition of the importance of village poultry to the lives of people in vulnerable communities and push to fund the work through the Australian Centre of International Agricultural Research (ACIAR) was integral to the foundational work of KYEEMA. He continues to be an important link for us to the Australian Council for International Development and looks forward to seeing our new strategic plan, which he was a key contributor to, being realised over the next four years.

We welcomed two new Board Directors this year. Dr Pat Boland, the founder and interim Director of the Rural Poultry Centre in Malawi, joined the KYEEMA Board in December. Pat is based in Lilongwe and has had a long and impressive career in many areas of government services and international development. In May we welcomed Ms Aysegul Kayahan to the Board. Aysegul is based in Brisbane and is an experienced company director and global mobility professional with a strong commitment to Business Ethics and Social Justice. We look forward to their input in implementing our 2017-2021 strategic plan.

I am very proud of the positive impact KYEEMA has had in the lives of vulnerable communities. Our work on rural livelihood improvement projects in Mozambique, Malawi, Tanzania and Zambia really makes a difference.

KYEEMA's values of people first, collaboration, respect, and empowerment guide everything that we do. We focus on results and this year, with the support of our partners, we estimate we have directly reached an additional 25,350 rural families (around 126,750 people) and indirectly reached many thousands more, who have been able to vaccinate their chickens against Newcastle disease and thus improve their livelihoods. We also trained a total of 227 people, including 197 community vaccinators.

None of these outstanding achievements would be possible without your incredible generosity.

Thank you for partnering with us in our work. I am looking forward to working with the Board, KYEEMA staff, our donors, supporters and communities over the coming year.

***Rural poultry is in a unique position to provide food security and income at minimal cost to the most vulnerable households in the world.***



Photo credit: Julia De Bruyn



# CEO REPORT

**Ms Celia Grenning**

This year saw the development and Board approval of KYEEMA's Strategic Plan; Organisational Monitoring and Evaluation Framework; and Organisational Risk Assessment and Management Strategy for 2017-2021. Our Strategic Planning workshop, held in September 2016 and led by Yolie Entsch, helped us to formulate our ideas into a concrete action plan for the future. Our summary Strategic Charter can be found on the KYEEMA website: <https://kyeemafoundation.org/about-us/vision/charter/>.

We held our first 'Chickens for Africa' photographic competition this year and received some stunning entries, including the lovely photo of Kate Chihana on our front cover. Three winners were selected and funds were raised to support our activities in Malawi and Mozambique. You can read more about it on page 2.

We have continued ND control activities in Mozambique with funds from FAO, extending ND control activities to six districts in Nampula and Sofala. While our key program with the Australian government Department of Foreign Affairs and Trade (DFAT) ended on 30 June 2016, we are very grateful to the Australian Embassy in Ethiopia for providing additional funds to assist with finalisation of three training curricula for Newcastle disease (ND) control across African countries, namely: Laboratory Production and Quality Assurance; Diagnostics; and Prevention and Control of ND in the Field. This work will continue into the next financial year.

Using funds donated through the Developing Country Relief Fund, this year we have supported two key programs in Malawi and Ethiopia. In Malawi, Dr Pat Boland is continuing the work of the Rural Poultry Centre, supporting both government and local NGOs with Newcastle disease (ND) control programs. In Ethiopia, we worked with the Ethiopian Institute of Agricultural Research to develop a country specific training manual and training materials for ND control and translate these into Amharic. Training of community vaccinators will be rolled out in the next financial year. Also commencing in July 2017, we will be implementing a program to support HIV and AIDS affected families to improve nutrition and health through promotion of village chicken production in Mozambique.

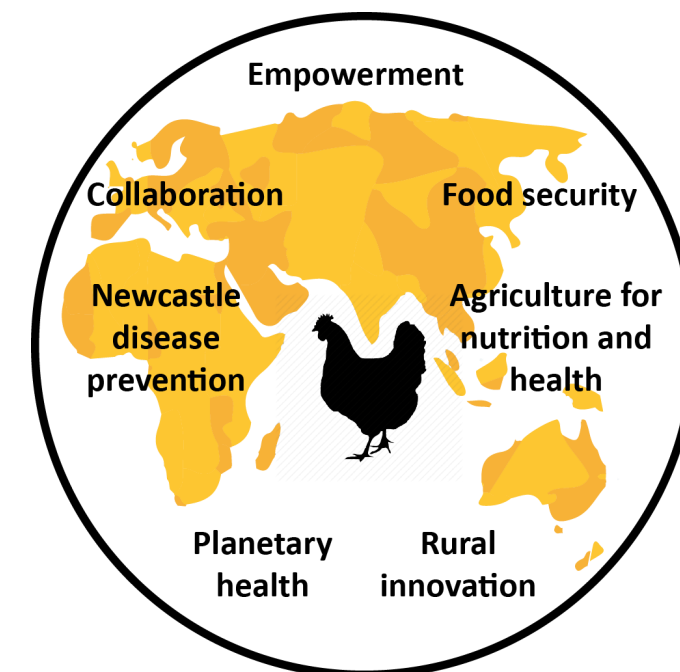
The Palladium Group, who have supported KYEEMA for many years, provided a grant to KYEEMA in mid-2016 to manage their 'Let's Make it Possible' corporate social responsibility activity. Seven activities are being implemented in six countries: Fiji, Papua New Guinea, Indonesia, Nigeria, Bangladesh and Vanuatu. Our partnership with Scope Global continued with support for three Australian Volunteers for International Development: Max Barot in Vietnam; Josephine Clapham in Kiribati; and Tahereh Novruzi in Fiji. I invite you to read the project updates later in this Annual Report to learn more about our work and achievements.

KYEEMA staff have participated in several ACFID training webinars and seminars to improve our understanding and compliance required for continued ACFID accreditation. At the ACFID conference in Melbourne in November 2016, I was inspired by a keynote speaker, who succinctly stated that we "shouldn't short change ourselves". What we do is important and we can all make a difference when we work together. Eliza Smith, our Communications Manager attended the Returned Australian Volunteer's Network (RAVN) conference in Melbourne in November 2016. Her take-home message was that we need to get away from the language and approach of 'aid' and start practising 'collaborative development' between resource rich and resource poor nations with the SDGs as a framework. The importance of learning exchanges, particularly in areas of gender equality and climate/sustainability, will help to ensure a collaborative approach to activities.

Development work is all about the people and I continue to be overwhelmed with gratitude for the dedicated team that I get to work with every day, most of whom are volunteers. I'd like to acknowledge the continued commitment of our Board; the KYEEMA team in Mozambique, Ethiopia, Malawi and Brisbane; and our generous donors throughout the year. Without you we simply wouldn't be able to deliver on our new mission 'Supporting local partnerships and use of local resources to improve livelihoods of vulnerable communities'.

# WHO WE ARE

The Kyeema Foundation (KYEEMA) supports local solutions to empower lives. We do this primarily through improving village poultry production. We respect local knowledge and implement solutions together with the communities we serve. Our activities support sustainable food sources and help people move themselves out of poverty.





# OUR VISION

Empowerment for vulnerable communities.

# OUR MISSION

Supporting local partnerships and use of local resources to improve livelihoods of vulnerable communities.

*Communities in resource-poor settings are vulnerable because of circumstances that increase the risk of detrimental impacts of economic, socio-political or environmental instability.*

*Livelihoods are improved when people experience relative physical health and mental wellbeing, better food and nutrition security, reduced inequalities and increased income and assets.*

*Village poultry are in a unique position to provide food security and income at minimal cost to the most vulnerable households in the world.*

*KYEEMA's work improving village poultry production is demonstrated to be a cost-effective, socially sustainable way for vulnerable rural households to move themselves out of poverty.*

# OUR VALUES

**People first** approaches that foster learning exchange and community consultation.

**Respect** for cultural traditions, diversity of knowledge, world views, skills and learning modes in people from all educational, ethnic, religious and socioeconomic backgrounds.

**Collaboration** with communities, local service providers, institutions and governments upholding competency, integrity, and transparency.

**Empowerment** of people to realise their own aspirations for prosperity and service.

# OUR GOALS

## GOAL 1: VILLAGE POULTRY DEVELOPMENT



## GOAL 2: RURAL INNOVATION AND TRAINING

## GOAL 3: DEVELOPING COUNTRY RELIEF FUND (DCRF) MANAGEMENT

## GOAL 4: RESOURCE MOBILISATION

## GOAL 5: BEST PRACTICE ORGANISATION

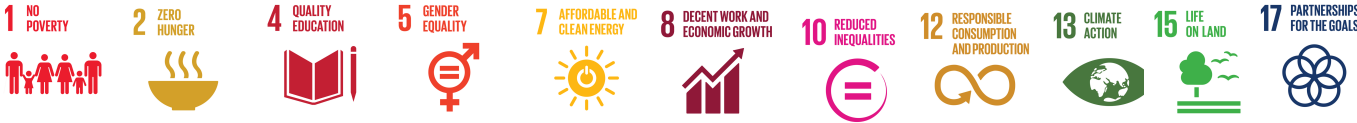
Our activities  
contribute to 11 of  
the Sustainable  
Development Goals  
(SDGs)

*Village poultry contributes  
to each dimension of food  
security and empowers  
women*

Wong, J.T., de Bruyn, J., Bagnol, B., Grieve, H., Li, M., Pym R.,  
and Alders, R.G. (2017). Small-scale poultry and food security in  
resource-poor settings: A review. In *Global Food Security*,  
published online 2 May 2017.



Photo credit: Richard Nyoni





# STRATEGIC IMPACT

## OBJECTIVE 1.1: NEWCASTLE DISEASE CONTROL

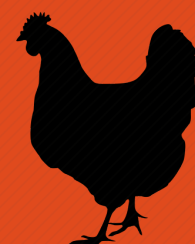
Number of new households participating in ND vaccination programs.

**25,350**

Number of new chickens vaccinated.

**483,337**

Funding secured through the Australian Direct Aid Program for joint training activities with the African Union on Master Trainer Curriculum.



## OBJECTIVE 1.2: INCLUSIVE ECONOMIC OPPORTUNITIES

New vaccinators trained.

**197**

New extension workers trained.

**27**

## OBJECTIVE 1.3: RESEARCH

Annual Participatory Rural Appraisals (PRA) implemented to understand the impact of the ND vaccination campaigns and other project interventions in Tanzania and Zambia.

1.- Demonstrated impact and versatility that village chickens can have in times of drought.

2.. Qualitative research into rural nutrition found the potential for wild foods to complement the small-scale poultry system.

*Consuming an egg a day can prevent childhood stunting*

*Iannotti LL, Lutter, CK, Stewart CP, et al. Eggs in Early Complementary Feeding and Child Growth: A Randomized Controlled Trial. Pediatrics. Published online June 6 2017*



Photo credit: Richard Nyoni

## OBJECTIVE 2.1, 2.3: INNOVATION

Partnered with Solarbuddy.org to deliver a solar light program between Australian and Ethiopian school children.



## OBJECTIVE 3.1: FUND PROJECTS

Projects funded to support training, health and technology in Malawi, Nigeria, Bangladesh, Indonesia, PNG, Vanuatu and Fiji.

## OBJECTIVE 4.2: FUNDRAISE

Raised AUD 8830 through our social media campaign to fund programs in Malawi and Mozambique.

**#chickens4Africa**

## OBJECTIVE 5.2: ACCOUNTABILITY

Finalised and operationalised Strategic Plan, Monitoring and Evaluation framework and Organisational Risk Assessment and Management strategy for 2017-2021.

# NEW MEMBERS OF THE BOARD

Kyeema Foundation continues to align the board membership to reflect our growing needs as an organisation. At the Board meeting in April 2017 we welcomed two members with very distinct backgrounds.

## Aysegul Kayahan

Aysegul Kayahan joins the KYEEMA Board as an experienced company director and global mobility professional who has invested in over 30 diverse and globally scalable startups and social enterprises since 2009.

Aysegul is an active member and board member of Brisbane Angels Group as well as a regular participant at pitching events throughout Brisbane. She mentors at the various incubators and accelerators on a regular basis.



Aysegul is also on the board of Five Faces, The Ethicos Group, Solarbuddy.org and on the advisory board of ProcessPA. She is the founding partner and principal of Relocation Specialists as well as the Chapter Lead for Australia for the Forum for Expatriate Management.

Aysegul has a Bachelor of Science (1985) and a Graduate Master of Arts majoring in Ethics (2010) from the University of Queensland. Aysegul has a strong commitment to business ethics and social justice and has a particular interest in Kyeema Foundation for its work with improving women's education, business skills and empowerment in communities where economic opportunities are limited.

With her business acumen, corporate social responsibility background, thought leadership in change management and governance, and her passion for investing in and mentoring start-ups that serve the community, we are honoured to have Aysegul join our evolving Board membership.

## Pat Boland

Dr Pat Boland is the founder and interim Director of the Rural Poultry Centre (RPC) in Malawi, and a recent addition to the KYEEMA Board of Directors.

Originally a government veterinarian in Australia, he worked as Divisional Veterinary Officer in Lilongwe for the Malawi government in the early 1990s, and then returned in recent times as a volunteer for the Small Scale Livestock and Livelihood Program. Seeing the need to focus efforts on supporting village poultry farmers, particularly through control of Newcastle disease, Pat continued the volunteer experience by setting up the RPC in 2013.

Pat sits on several advisory bodies of the Malawi government including the Animal Health Committee and the National Technical Working Group on Avian Influenza, and is a part-time lecturer at the Lilongwe University of Agriculture and Natural Resources (LUANAR). He is also active in the Malawi Veterinary Association.

He brings to the Board a wealth of work experience in many areas of government service and international development. We welcome Pat to the Board. It is people like him, with long term experience in and commitment to communities, that make KYEEMA stand out from the crowd.





# OUR VALUED VOLUNTEERS

## Alexandra Sajben

Alexandra (Alex) is a Masters student in Peace and Conflict Studies and a 2016-2017 recipient of the Rotary Peace Fellowship at the University of Queensland. She volunteered her time with us in the Brisbane office from April - June 2017 to formulate our new organisational monitoring and evaluation framework for 2017- 2021.

Before coming to Australia, Alex worked as the Regional Programs Liaison with the Coalition for the International Criminal Court - a network of over 2,500 civil society organisations across the world working towards accountability for atrocity crimes. In this position, she coordinated advocacy, grantmaking, and coordination efforts for international justice actions.

Previously, Alex worked as a UN Advocacy Associate monitoring social development, human trafficking, and women's and girls' issues in the 2nd and 3rd Committees of the Economic and Social Council at the United Nations.

Alex graduated from the University of Notre Dame in 2011 with a Bachelor of Arts in French Literature and a supplementary major in Peace Studies. Before graduating, Alex interned at Asylum Access, a refugee rights organisation, and also for a small non-profit organisation focused on education efforts for girls in western Kenya.

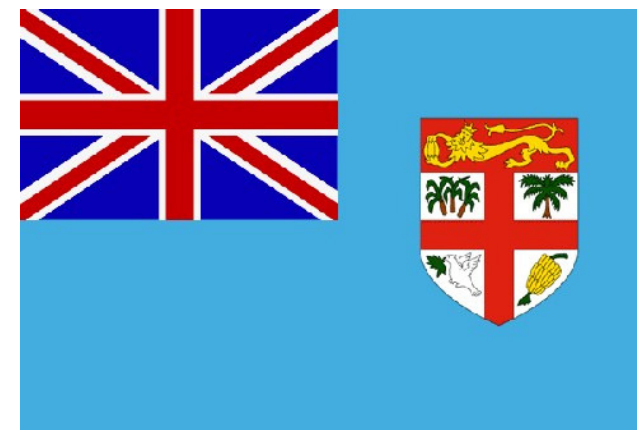
She is familiar with the opportunities and challenges for small global impact organisations like ours.

We thank Alex for the time, effort and expertise that she put into helping us improve our processes. She was a pleasure to work with and a great asset for us at this stage of our organisational development. We wish her all the best for her next professional endeavour.



Our three supported Australian Volunteers for International Development completed their assignments this year. They share with us some features of the volunteer roles.

## Tahereh Parker – Homes of Hope (HOH), Fiji



I trained the young women on practical agricultural concepts. This included improved soil fertility (composting, mulching and using organic fertiliser from the farm), counteracting soil erosion, growing vegetables, plant propagation (collecting seeds, sowing seeds, preparing own seedlings), clearing land, preparing raised garden beds and growing herbs for kitchen use and for sale. I also helped them develop their sheep and poultry farming husbandry.

Whilst there I visited the KYEEMA supported 'Happy Chickens' program run by the NGO Sustainable Environmental Livelihoods for the Future (SELF). Here they aim to promote the localisation of the industry to meet rural community demand. Part of this involves building capacity for breeding climate-adapted chickens at community level, in order to build self-sufficiency and longer term food security, rather than being reliant of imported birds and feeds. HOH will benefit from the teachings and example of this program when setting up their own hatchery to support young mums to raise and sell the chickens to their community.

## Josephine Clapham – Ministry for the Environment, Lands, and Agricultural Development (MELAD), Kiribati



My work in Kiribati was varied and mainly involved working and learning with local staff and farmers in the area of animal health and husbandry practices to improve quality of life and production for farmed animals - pigs and chickens, and discussing important health problems that overlap between animals and humans.

## Max Barot – International Livestock Research Institute (ILRI), Vietnam



My role was to provide animal health and public health input and technical expertise, and assist in research and publications within the pork value chain development. In Vietnam, there are major opportunities for improvement in production efficiency and animal welfare; in particular focusing on simple practical measures such as water and feeding and basic preventative animal health measures. I learned so much on my assignment, mainly understanding how to achieve outcomes and goals with limited resources within particular cultural and social frameworks.

# KEY PROJECTS

## MOZAMBIQUE

### Support to accelerate progress towards Millenium Development Goal (MDG) 1c – FAO sub-programme



*Dr Rosa Costa (program leader) and team at the project coordination meeting in Nampula.*

With funding from the European Union-MDG program and in partnership with the Food and Agriculture Organization of the UN (FAO), the Government of Mozambique is scaling up interventions that will contribute to food and nutrition security. The FAO Livestock sub-component of the EU-MDG program is closely linked to farmer field schools (FFS) and home gardens. Participants of FFS and home gardens (mainly women) are being encouraged to improve their poultry raising and consume poultry products.

In 2016-17, FAO provided funds to KYEEMA for a program in Nampula and Sofala Provinces, specifically targeting the Sustainable Development Goal (SDG - which have replaced the MDG) goal of reducing hunger (#2). The aim was to expand the number of households vaccinating chickens against Newcastle disease, to produce healthier and larger flocks and thus encourage more households to consume and sell their chickens and eggs. This program also contributes to the SDG goals of decent work and economic growth (#8) and gender equality (#5) through:

- training more vaccinators (including striving for a balanced number of females and males);
- increasing vaccinator client base (number of households paying to vaccinate their chickens);
- increasing the efficiency of service that vaccinators provide (number of chickens vaccinated and reduced vaccine wastage); and
- increasing the amount of money vaccinators earn per vaccination campaign.

**Project partners:** Directorate of Animal Sciences (DCA), Maputo; FAO

**Funding source:** FAO, via the European Union-MDG program

Working in close collaboration with stakeholders at provincial and district level, this year KYEEMA staff supported the planning, implementation and monitoring of campaigns in two districts of Nampula province and four districts of Sofala province. This involved training 25 extension workers and 182 community vaccinators, and awareness raising through radio broadcasts and meetings with community members, leaders and vaccinators. Extension learning materials were reviewed, updated and disseminated to help deliver the campaigns.

Sixteen monitoring visits and six coordination meetings were undertaken over the year. The meetings with community vaccinators, extension workers and district personnel in each district revealed improved participation in vaccination across the three vaccination campaigns. 25,150 households participated in the three campaigns and 481,337 chickens were vaccinated. Sustainability is achieved through the ongoing work of community vaccinators, who will continue to benefit from the income received through payments from households for using their vaccination services.

## TANZANIA AND ZAMBIA

### Strengthening food and nutrition security through family poultry and crop integration: Collaboration with the University of Sydney

This project aims to reduce childhood stunting and is analysing and testing opportunities to enhance the key role that women play in improving poultry and crop integration and efficiency. It is designed to have two major impacts:

1. Improved food and nutrition security in project communities through improved quantity, quality, accessibility and utilisation of food of plant and animal origin available at the household level.
2. Demonstration of the benefit of a multidisciplinary approach by engaging all key sectors from national to community levels in project implementation and integrating social science research into project activities.

The project is expected to make significant contributions to the social and biological understanding of options for improving childhood nutrition. The effective integration of these key elements will demonstrate the benefit of adopting 'One Health' and trans-disciplinary approaches to solving complex field problems.

**Project Partners:** The University of Sydney (USyd); National and Regional Food Security Agencies (Africa); Royal Veterinary College, London

**Funding Source:** Australian Centre for International Agricultural Research



**Australian Government**

**Australian Centre for  
International Agricultural Research**

The project has entered its fourth year and continues to show how important chickens are in the nutrition of rural Africans and how sustainable village poultry production is – with a low ecological footprint and low-cost interventions, like Newcastle disease vaccination, to improve production. Specialist KYEEMA staff and consultants continue to play a crucial role in activities implemented by this USyd-led research project. The annual Participatory Rural Appraisals (PRA) planned and implemented by Dr Brigitte Bagnol assist in understanding the impact of the Newcastle disease vaccination campaigns and other project interventions. Data collected during the three vaccination campaigns is presented and discussed during meetings with leaders and vaccinators. Brigitte also acts in an advisory role to several students conducting research through the project. In villages where vaccination has been conducted for 2 to 3 years, interviewees unanimously agreed that chickens do not die of Newcastle disease anymore.

Qualitative research into rural nutrition on the project has found the potential for wild foods to complement the small-scale poultry system, with similar low levels of agricultural input and technology. Dr Brigitte Bagnol explains:

*“Qualitative methods are flexible and allow participants to share information on a wide range of topics and to understand the ‘why, when, where, with whom’ etc. They also allow complex ideas relating to a specific topic to be more quickly grasped. They enable in-depth information about people’s practices, attitudes and knowledge to be gathered.”*

Dr Mary Young has provided general support to the project and conducted desk reviews of vaccine production and quality assurance at the Tanzania Vaccine Institute and Animal Vaccine Production Unit of the Central Veterinary Research Institute, which are responsible for producing I-2 Newcastle disease vaccine in Tanzania and Zambia respectively. We look forward to supporting this project until its completion in December 2018 and sharing information about impact for communities in Tanzania and Zambia.



# MALAWI

## Improving Rural Livelihoods through Village Poultry

The Rural Poultry Centre (RPC) in Malawi continues to monitor and support communities throughout Ntchisi District through the network of community based vaccinators trained with KYEEMA support.

To date, over 100,000 chickens have been vaccinated as a direct result of this project, and indirectly many more. The impact has been tremendous - losses from Newcastle disease in households that do not vaccinate are five times as high as in households that do vaccinate. Rural poultry owners see this benefit - we don't need to point it out - which is why they press us to provide more vaccine.

**Project partners:** Rural Poultry Centre, Malawi

**Funding source:** Palladium Let's Make It Possible and KYEEMA Developing Country Relief Fund (DCRF)

### I-2 Vaccine Vaccine Production Unit - Lilongwe

The RPC has continued to provide strong support to the Central Veterinary Laboratory in Lilongwe during 2017 and has been closely involved with government policy development on poultry issues.

Due to internal government issues, there have been setbacks in the production of I-2 vaccine in the past year. This has resulted in a shortage of vaccine at times, with associated delays in procurement by users.

To overcome these shortages, the RPC has been working closely with the Department of Animal Health and Livestock Development and other stakeholders. Recent activities have included assistance to repair an egg incubator used in the production process and negotiations with senior government staff on options for relocation of the vaccine production unit, including options for privatisation of the facility.



*Kimba Mutanda Andersen in front of the Kayesa resthouse established by his parents. It was from this location that his mother started the Dzithandizeni Women's Group.*



*Two women from the Dzithandizeni Women's Group practise vaccination in a classroom setting. The fingernail represents the eye of a chicken.*

### Crop Livestock Integration Project

RPC has partnered with the Lilongwe University of Agriculture and Natural Resources (LUANAR) to undertake a small project in Mchinji targeting the Dzithandizeni ["Let us help each other"] Women's Group. The group was formed some years ago by the late Mrs Joyce Andersen on her return to Malawi following another chapter of her life in Denmark and elsewhere.

The Dzithandizeni Women's Group is supported by her son, Kimba Mutanda Andersen, a well known Malawian musician, through whom RPC made initial contact with the group. There are some 1,500 women in the group, spread over five sub-districts. Funding for the project is provided by the Friends of Malawi, a US based group formed by returned Peace Corps volunteers. The project aims to build an improved village chicken production model through the use of mother units and designated brooder farmers. Vaccination of chickens is an important adjunct to these project activities.

# FIJI

## Happy Chickens for Cyclone Rehabilitation, Poverty Alleviation, and Food Security in Fiji and the South Pacific

Poultry ranks second to seafood as the most important protein source for South Pacific Nations but the industry is dominated by commercial factory-type farms completely reliant on New Zealand breeding farms for broiler and layer chicks. The imported chickens are poorly suited to village conditions, require expensive imported feeds to ensure productivity, and do not breed well in local conditions, which maintains dependence.

The "Happy Chickens" program at the Sustainable Environmental Livelihoods for the Future (SELF) farm has developed productive, climate-adapted, village appropriate chickens of mixed breeds over the past six years. However, due to inadequate facilities and ageing equipment, production is falling at a time of rising demand. There is an urgent need for climate adapted chicks for livelihoods rehabilitation in rural communities following severe cyclones.

**Project partners:** Sustainable Environmental Livelihoods for the Future (SELF), Fiji

**Funding source:** Palladium Let's Make it Possible

This project is supporting SELF to meet the increased demand for climate-adapted chickens for cyclone rehabilitation and food security in South Pacific communities. Funding from Palladium has been used to establish an upgraded hatchery for SELF's new breeding facility and for testing required to get biosecurity certification. This will increase production to meet the immense and urgent needs across a wide regional area and ensure that chicks supplied both regionally and locally are disease-free.



*The team at the SELF farm in Fiji*

The funds also support the running of village chicken rearing workshops for local farmers. The workshops focus on proper housing, providing a proper high-protein diet using locally available feeds and composted garden waste, and methods used for raising the chicks. Farmers are also trained in farm-based breeding of the chickens under broody hens and a long term strategy of self-sufficiency through the careful selection of second generation roosters.

Local governance is integrated into the work through participatory workshops that focus on facilitation of strategic planning by communities and farmers, with women, youth and the disabled in the forefront of the training to become small-scale poultry farmers.

SELF intends to build capacity for breeding climate-adapted chickens at community level, in order to build self-sufficiency and longer term food security. The plan is to lend out small incubators to key farmers with reliable electricity supply in Fiji, Vanuatu, and Tonga, to expand the project through local actions and possibly as a small business venture for the farmers. As these farmers gain financial resources, they can pay off the incubators and more can be purchased to spread this strategy.

The Happy Chickens program is a strategic intervention at a critically important time, due to the impact of climate change and increased frequency of extreme cyclones. The project builds self-sufficient, sustainable, and resilient communities, and is based on sharing knowledge and best practice. Localising the industry, at least to meet rural community demand, will increase food security and prosperity.



# ETHIOPIA

## Preparation and Translation of Training Materials for Community Vaccinators

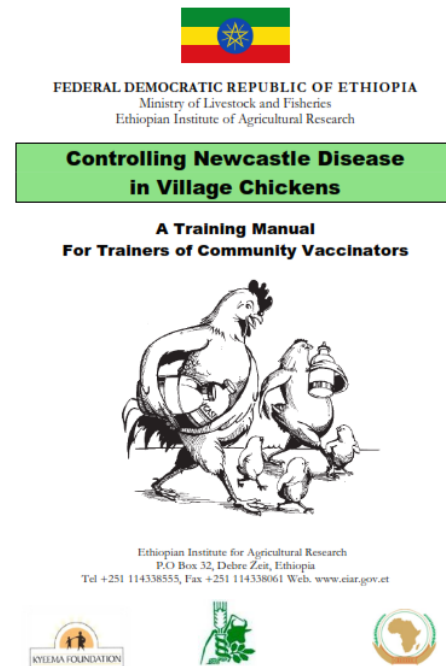
Dr Rosa Costa, KYEEMA's Africa Regional Manager and Mrs Bethlehem Zewde, KYEEMA's Ethiopia Program Manager, worked with the Ethiopian Institute for Agricultural Research (EIAR) to develop specific and contextualized training materials for the training of community vaccinators in Ethiopia. These materials are designed to be available for use in projects and programs involving ND control in family poultry. An initial workshop was held from 5-14 February 2017 in Debre-Zeit to start the development process. Over the past few months, the KYEEMA team has revised and translated the English version of the training materials into Amharic, adjusting for local knowledge and understanding.

After translation, the training manuals and extension materials will be field tested to ensure that they are believable, appealing and understandable in local context. Once the manual and extension materials have been finalised, a five-day training course for community vaccinator trainers will take place later in 2017. This course will be facilitated by the EIAR and run by Dr Rosa Costa. It is expected that nine people from the Ethiopian regions of Amhara, Oromia, Tigray, Addis Ababa and Southern National Nationalities People will attend. It is projected that this training will have a cascading effect with the trained Community Vaccinator Trainers teaching others in their respective districts, who will then train Community Vaccinators in the villages.

AU-PANVAC has provided the support needed to successfully implement the activities, for which we are very grateful.

## Newcastle disease Curriculum Review and Revision

The control of Newcastle disease (ND) in village chickens makes a significant contribution to food security and poverty alleviation of households and communities. KYEEMA has been implementing ND control programs which, among other things, have built the capacity of partner governments and local communities in Malawi, Mozambique, Tanzania and Zambia to produce, distribute and use the I-2 vaccine.



The programs have made significant achievements in awareness and control of ND in village chickens and has had substantial food security outcomes in these countries.

To expand these activities, KYEEMA, together with the African Union Pan African Veterinary Vaccine Centre (AU-PANVAC), implemented a 'design phase' project, funded by DFAT. This phase included field and laboratory desk top assessments, the selection of Master Trainers from English, French and Portuguese speaking countries and the drafting of curricula for:

1. ND Prevention and Control in the Field
2. Vaccine Production and Quality Assurance, and
3. Laboratory Diagnosis

The Australian Embassy in Ethiopia has recently approved funding to enable the peer review of curricula by Master Trainers with expertise in the areas of vaccine production, laboratory diagnosis of poultry diseases, and prevention and control of poultry diseases. This process will allow for the endorsement of curricula by AU-PANVAC, prior to roll-out to AU member states. The curricula will be revised as required and final versions will be sent to all Master Trainers and concerned technicians for final review.

# PALLADIUM "LET'S MAKE IT POSSIBLE"

In the 2016/17 financial year, the Palladium Group through its "Let's Make It Possible" Corporate Social Responsibility initiative, provided funds through KYEEMA to support seven projects aimed at fostering innovative, positive impacts across the globe. All of the activities have been very successful in meeting their goals. A brief outline of each activity is provided below.

## Bangladesh Salinity Sensors for Shrimp Farms

Odyssey Sensors is a British company that designs, develops and delivers affordable sensors that increase the financial and environmental sustainability of smallholder farmers, worldwide. Last year, the company trialled a low-cost, solar-powered salinity sensor in Bangladesh aimed at increasing smallholder shrimp farm productivity. The ability for shrimp farmers to regulate salinity is an important way to increase survival of a shrimp crop. With results from these field tests, which involved 56 smallholder shrimp farm clusters in Bangladesh, Odyssey Sensors was able to glean first hand insight about the salinity problems faced by farmers and also the growing need for farmers to be able to measure other water quality parameters including pH, dissolved oxygen, and temperature.

With funding support through "Let's Make It Possible", Odyssey Sensors has developed a multi-parameter sensor device to furnish famers with the vital data they need to help increase crop yields, farm gate prices, and ultimately their family's livelihoods. The innovation is called Aquasync. Though the price (~\$300) is greater than that of the original hand held, solar-powered salinity sensor, Aquasync's increased versatility offsets this cost through increased farm productivity. To ensure this tool is available to some of the poorest farmers in the world, Odyssey Sensors is working on the creation of small enterprises, many women-owned and led, that would microfinance an Aquasync sensor unit and provide routine, affordable, data readings to farms within their village. The data collected would allow farmers to intervene in real time to optimise water quality conditions to better maintain their crops.

Without the ability to monitor and regulate salinity and other vital water quality parameters, farmers are unable to efficiently manage salt concentration, pH, or dissolved oxygen in shrimp ponds, reducing annual crop yields and often leaving previously productive shrimp ponds no longer fit for farming. Farmers are frequently forced to abandon these ponds and hack new ones from unspoilt mangrove forests. Aquasync will provide a positive intervention to disrupt the cycle of contamination, abandonment and forest destruction.

Odyssey Sensors is anticipating delivering its first Aquasync unit to Bangladesh in October for testing and more units to follow in advance of the 2018 shrimp crop season.



A farmer demonstrating the use of the sensor.

## Solar Lanterns in Indonesia

Palladium has supported the TNP2K (Indonesian Vice President's office to eradicate poverty) initiative by funding the NGO Besi Pae to support the poorest members of the community to access solar lanterns. The lanterns have replaced the use of kerosene lamps, which are extremely dangerous, inefficient and expensive and have numerous negative health and environmental repercussions.



A family who have benefitted from installation of a Solar lantern.



Besi Pae was created to support local communities through the provision of livelihood services within one of the least favourable social and economic provinces in Indonesia. Palladium supported the TNP2K directly in one village, Kusi Utara, providing 33 lanterns to the poorest households. Over the past year, the project has provided the opportunity for children to study at night, and families to save money and time (up to 32 hours walking time to the market to buy kerosene). It has also increased household income from Rp100,000 to Rp200,000 a month, as women are now afforded the opportunity to extend their working hours.

Palladium funding has specifically been used to distribute 17 solar units to midwives in Kuanfatu to assist them in their work and provide light and electricity to their houses. Through the use of the solar units, it is expected that mother and child mortality rates will significantly decline. Besi Pae hopes that over time, all 2,400 houses in Kuanfatu will have access to solar power.

We are pleased to announce that the Government of Indonesia is now allocating US\$120 million to household solar systems in Indonesia as a result of this pilot activity.

## Nesar Studio, Vanuatu – Activating Young Women in Media

The Nesar Studio “Activating Young Women in Media” project is run by the NGO Further Arts. The initiative is aimed at building on the strengths of Nesar Studio as a media production unit and facilitating innovative ways for youth members to stimulate creative and economic recovery post-cyclone Pam. Further Arts aim is to support the creative and productive activities of ni-Vanuatu and Melanesian producers, artists and musicians in the fields of arts, music, media and film and other cultural arenas both within Vanuatu and overseas. This will help ni-Vanuatu and other Melanesians to develop skills and livelihoods that are culturally, socially, environmentally and financially sustainable and to apply these skills to achieve social justice and social transformation for the betterment of Vanuatu and Melanesia.

Funds provided by The Palladium Group were used to purchase new equipment, including cameras, microphones, computers and editing software for Nesar Studio. The equipment is helping to create opportunities to enhance, mobilise and expand the skills, capacities and assets of the local youth and their community. Alongside Further Arts, Nesar Studio will conduct media training with emerging female youth producers and also deliver several young women’s media productions which include:

1. TV Productions – Storian Blong Yumi & Lokol Mix: Female youth crew members will present two television programs on local cultural and artistic content and issues.

2. Women in Media media content: Short films and radio programs featuring ni-Vanuatu female community leaders discussing important local social issues.

3. ‘Say No to Violence’ Campaign: Short video and photographs will be published by female youth crew members featuring well known ni-Vanuatu individuals holding the sign “#TALEMNOLONGVAELEN” to reinforce to the public that violence is not tolerated in Vanuatu, and that it should not be accepted as a cultural norm.

4. Erromango Rebuilds Documentary Film: To showcase traditional knowledge around disaster preparedness through Erromangans’ stories of survival and cultural resilience following the devastation caused by Cyclone Pam in 2015.

5. Youth Leaders’ Voices Around Vanuatu Documentary Film: In collaboration with the Vanuatu National Youth Council, Nesar Studio crew will produce this film capturing the stories and realities of youth leaders throughout Vanuatu.



*Photo taken by crew members with use of project equipment and after training: Grandma making dinner for the family during her first ever visit to Port Vila*

## Taking Rugby to Northern Nigeria Youth

The Northern Nigerian Kano Youth Rugby Championships is an initiative organised by the Barewa Rugby Club in Kano that aims to develop unity, teamwork, discipline and community spirit amongst Kano youth. Northern Nigeria contains some of the poorest people and highest rates of malnutrition and illiteracy in the world. There is high unemployment amongst youth who are disenfranchised and without opportunities can be drawn into illegal and deviant activity. The rugby championships held in February 2017 directly reached around 1,600 disenfranchised youth, giving them an opportunity to represent their community and serve as focal points for engagement, pride and achievement.

Out of the eight showcase events, four were held in rural Northern Nigeria where it is expected that stakeholders will take ownership of the game and develop their own school teams and clubs to eventually compete against other established teams in the city of Kano. The project also saw the establishment of two female teams, and while facing family challenges, the female players continue to defy cultural norms.



*Female rugby players, a rare sight in Nigeria, are among the only two all-girl teams in the northern Nigerian state of Kano.*

## Improving Livelihoods for Tropical Cyclone Winston affected Communities in Fiji

The Foundation for Rural Integrated Enterprises and Development (FRIEND) has been providing relief to Fijian schools, houses, farms and forests in the wake of destruction caused by Tropical Cyclone Winston in February 2016. With Palladium’s assistance, FRIEND has established income generating projects along the coastal areas in declared ground zero, Rakiraki.



*People from Ra Province with one of the fishing boats provided by the project.*

While coastal communities have access to the sea with resources and ready markets, their fishing boats were destroyed by the cyclone, and the communities are therefore unable to access larger catches of sellable produce to sell at established markets. Utilising funds from Palladium, FRIEND has delivered three fishing boats to the communities of Ra Province, ensuring access to the reef and thus, greater fish stocks for sufficient income generation.

## Pride Youth Arts Program – Moresby Arts Theatre

The Moresby Arts Theatre (MAT) is a local NGO that has been promoting theatre in Port Moresby for over 100 years. MAT believes that drama, dance, visual arts and music can be very positive influences in the education, confidence-building and development of expressive abilities in young people. With the Palladium Group funding, MAT ran the PRIDE Youth Arts Program, a six-week initiative tailored to teach 600 year-nine school students theatrical techniques. Presentation sessions also included discussions in subject areas of health, violence prevention, IT issues and the environment. PRIDE 2016 provided many young people in Port Moresby with a unique opportunity to take part in an exciting learning experience that would not otherwise have been available to them. Through exposure to the theatre, the confidence levels of students have increased, with several past participants going on to play in TV and film productions, and have successful careers in business. The value of PRIDE goes far beyond the theatrical and social into all aspects of students’ lives.



*Students from PRIDE 2016 practising their performances*



# VILLAGE CHAMPIONS

## Mozambique

### Mariana Júlio



Mariana is a community vaccinator from Canhanha district in Nampula province. She was trained and equipped to be a vaccinator as part of the KYEEMA implemented, FAO supported and European Union (EU) funded poultry vaccination program in Mozambique that aims to improve food and nutrition security. Mariana said that she is very happy to be a vaccinator because she is increasing her own flock size and is getting some money to buy salt, soap and other small things that she doesn't usually have the budget to buy.

As a vaccinator, Mariana has the respect of her community as she is helping them to protect their chickens and gives them advice on how to improve their flock health in simple and affordable ways. She is the missing link between small-scale poultry farmers and government animal health workers who tend to focus on larger livestock than poultry.

Mariana also shows other women in her community that having your own business as a vaccinator can be very economically worthwhile. In the March vaccination drive she covered 1,624 chickens and collected 1,022 meticaís (AUD 22.77). Furthermore, she leads by example in promoting the wider benefits from owning a bigger, healthier poultry flock. Her own flock increased from 3 to 35 chickens and sometimes she eats chickens and eggs, which helps improve her own nutrition and her children's nutrition.

### Jorge Miguel



Jorge is a small-scale poultry farmer from Malema district in Nampula province. Jorge started to vaccinate his chickens in July 2016. He has learned much from the Kyeema Foundation village poultry vaccination program in Mozambique and through his own experiential learning.

Before starting to vaccinate his birds, he had only 2 chickens, because the others had died just a few weeks before. He thinks it was Newcastle disease. One of the chickens hatched 6 chicks and the other 11 chicks. Months later they both hatched again - 8 and 7 chicks, respectively. The chicks were vaccinated in July and again in November. Now he has 25 chickens. Jorge is a role model to his neighbours who also own chickens. By choosing to invest in protecting his birds against Newcastle disease, he is showing others how such a simple measure of vaccinating his birds three times a year can result in a much larger flock in a relatively short period. He is now selling some chickens and also eating some. He praises the vaccination program because the survival rate of the chickens is higher and if all goes well, shortly he can increase his flock size even more.

### Adelaide Inácio



Adelaide is a small-scale poultry farmer from Gorongosa district in Sofala province. Adelaide says that the mortality of her chickens has significantly decreased as a result of the FAO funded Newcastle disease vaccination program run by Kyeema Foundation. A lot of her chickens and those of her neighbours used to die - mainly during the months of July and August. She started the vaccination in July 2016 with 23 chickens and at present she has 58 chickens. If she could manage the problem of chicken theft, she could have many more. Adelaide has had tremendous success at growing her flock to a very large number. She has been instrumental in encouraging her neighbours to do the same by vaccinating their birds against Newcastle disease through leading by example.

Without individuals like Adelaide, who are natural problem solvers and are committed to improving the health and productivity of their chickens, our work would not have a place in these communities.

Visit  
[www.kyeemafoundation.org/  
making-a-real-difference/](http://www.kyeemafoundation.org/making-a-real-difference/)  
for more stories from our  
village champions.



# VILLAGE CHAMPIONS

## Malawi

### Precious Dzimbiri

Precious is the Chief Technician for the I-2 Newcastle disease vaccine production unit at the Central Veterinary Laboratory (CVL) in Lilongwe. He has played a central role in production of the I-2 vaccine right from the start. He was there when the Southern African Newcastle Disease Control Project (SANDCP) first set up the vaccine production unit in 2004. As Chief Technician, Precious plays a critical role in ensuring coordination and smooth operation of the many elements of vaccine production. Among other things, he ensures that procurement, materials, vaccine quality, and distribution are in order so that vaccine availability is as reliable as possible.

Precious was trained in production of the I-2 vaccine in 2004 under the tutelage of Dr Mary Young and Dr Zuhara Bensink. Precious was an exceptional trainee and developed his skills to the point where he went on to train others in Zambia. Without his skills and attention to detail, there would be no locally made ND vaccine to distribute to organisations, vaccinators and farmers who are working to improve village poultry health in Malawi, including our partner organisation the Rural Poultry Centre.



*Precious in the CVL vaccine production laboratory.*

Without him, there would be much higher rates of poultry deaths, resulting in lost opportunity for improved nutrition and income generation in some of the poorest villages in this country. So really, he is a national champion.

### Community vaccinators in Ntchisi district



*From left to right: Lizzi, Anna and Loyce are role models for the women in their communities.*

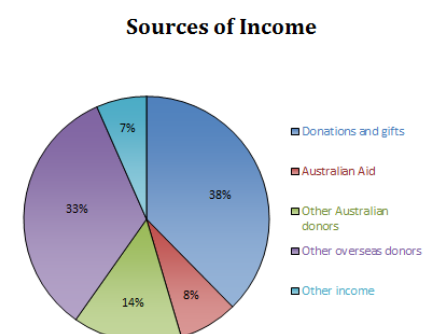
These three women, Lizzi Jamu, Anna Katandula and Loyce Masita, form the backbone of a group of almost 20 community based vaccinators in Chikwatula Extension Planning Area in Ntchisi. Each of these women makes a business in vaccinating chickens against Newcastle disease in their village and surrounding communities. They also give advice to clients on efficient, affordable improvements to poultry husbandry to help them grow their flock.

They were trained by the Rural Poultry Centre in Malawi using funds provided to KYEEMA under the Communities 1st program. Chikwatula is just one of the four Extension Planning Areas in Ntchisi where RPC works. Well over 100,000 chickens have been vaccinated in Ntchisi to date as a result of this program.

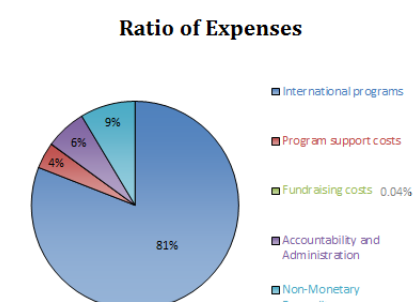
These women are stepping up with the men in their community to be the leaders in Newcastle disease control and healthy village flocks. By growing their own business and having a consulting role on animal husbandry in the community, they receive respect and thus empowerment in their lives. With competing priorities for their time, including child rearing and farm work, these women are role models for other women to build their knowledge, skill set and income, whilst taking on a leadership role in the community.

# FINANCIAL STATEMENTS

## FINANCIAL OVERVIEW FOR THE YEAR ENDING 30 JUNE 2017



WHERE THE MONEY COMES FROM	
<b>Community and corporate support</b>	<b>258,850</b>
Income received from the Australian public and corporations in the form of public donations and fundraising	
<b>Department of Foreign Affairs and Trade (DFAT)</b>	<b>53,455</b>
Grant received from the Australian Government's overseas aid program	
<b>Other Australian Government departments and agencies</b>	<b>98,743</b>
Grant received from the Australian Centre for International Agricultural Research (ACIAR) and the University of Sydney	
<b>Other overseas donors</b>	<b>231,076</b>
Funds received from overseas donors	
<b>Other income</b>	<b>45,551</b>
Consulting, project management fees, interest	
<b>TOTAL</b>	<b>687,675</b>



HOW THE MONEY IS SPENT	
<b>Programs</b>	<b>557,400</b>
Africa regional	4,819
Ethiopia	24,489
Mozambique	264,572
Tanzania and Zambia	121,582
Malawi	3,000
Bangladesh	18,278
Fiji	45,908
Indonesia	6,744
Papua New Guinea	16,492
Vanuatu	20,000
Global	31,513
<b>Program Support costs</b>	<b>27,984</b>
<b>Fundraising expenses</b>	<b>280</b>
<b>Operating expenses</b>	<b>43,889</b>
Accountability and administration	
<b>Non-monetary expenditure</b>	<b>59,301</b>
<b>TOTAL</b>	<b>688,854</b>

STATEMENT OF COMPREHENSIVE INCOME  
FOR THE YEAR ENDED 30 JUNE 2017

	2017	2016
	(\$)	(\$)
<b>REVENUE</b>		
<b>Donations and gifts</b>	<b>258,850</b>	<b>61,210</b>
Monetary	200,687	12,947
Non-monetary	58,163	48,263
Bequests and Legacies		
<b>Grants</b>	<b>383,274</b>	<b>859,102</b>
Australian Aid	53,455	361,110
Other Australian donors	98,743	246,666
Other overseas donors	231,076	251,326
Investment income	-	-
Other income	<b>45,551</b>	<b>93,686</b>
(consulting, project management fees, interest)		
<b>TOTAL REVENUE</b>	<b>687,675</b>	<b>1,013,998</b>
<b>EXPENDITURE</b>		
<b>International Aid and Development Programs Expenditure</b>	<b>585,384</b>	<b>953,313</b>
International programs	557,400	894,863
Funds to international programs	-	-
Program support costs	27,984	58,450
Community education	-	-
<b>Fundraising costs</b>	<b>280</b>	<b>777</b>
Public	280	777
Government, multilateral and private	-	-
<b>Accountability and Administration</b>	<b>43,889</b>	<b>17,585</b>
<b>Non-Monetary Expenditure</b>	<b>59,301</b>	<b>49,111</b>
<b>Total International Aid and Development Programs Expenditure</b>	<b>688,854</b>	<b>1,020,786</b>
Domestic Programs Expenditure	-	-
<b>TOTAL EXPENDITURE</b>	<b>688,854</b>	<b>1,020,786</b>
<b>EXCESS / (SHORTFALL) OF REVENUE OVER EXPENDITURE</b>	<b>- 1,179</b>	<b>- 6,788</b>

During the financial year, the agency had no transactions in the Political or Religious Adherence Promotion Programs category.

STATEMENT OF FINANCIAL POSITION  
AS AT 30 JUNE 2017

	2017	2016
	(\$)	(\$)
<b>ASSETS</b>		
<b>Current Assets</b>		
Cash and cash equivalents	401,236	510,484
Trade and other receivables	-	2,222
Inventories		
Assets held for sale		
Other financial assets		
<b>Total Current Assets</b>	<b>401,236</b>	<b>512,706</b>
<b>Non Current Assets</b>		
Trade and other receivables		
Other financial assets	2,065	
Property, plant and equipment	1,429	2,567
Investment property		
Intangibles		
Other non-current assets		
<b>Total Non Current Assets</b>	<b>3,494</b>	<b>2,567</b>
<b>TOTAL ASSETS</b>	<b>404,730</b>	<b>515,273</b>
<b>LIABILITIES</b>		
<b>Current Liabilities</b>		
Trade and other payables	4,400	4,400
Borrowings		
Current tax liabilities		
Other financial liabilities		
Provisions	-	2,671
Other (unspent funding)	278,315	385,008
<b>Total Current Liabilities</b>	<b>282,715</b>	<b>392,079</b>
<b>Non Current Liabilities</b>		
Borrowings		
Other financial liabilities		
Provisions		
Other		
<b>Total Non Current Liabilities</b>		
<b>TOTAL LIABILITIES</b>	<b>282,715</b>	<b>392,079</b>
<b>NET ASSETS</b>	<b>122,015</b>	<b>123,194</b>
<b>EQUITY</b>	<b>122,015</b>	<b>123,194</b>
Reserves		
Retained Earnings	122,015	123,194
<b>TOTAL EQUITY</b>	<b>122,015</b>	<b>123,194</b>



## STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2017

	Retained Earnings	Reserves	Other	Total
<b>Balance at 1 July 2016</b>	<b>123,194</b>	-	-	<b>123,194</b>
Adjustments or changes in equity due to, for example, adoptions of new accounting standards				
Items of other comprehensive income				
Excess of revenue over expenses	- 1,179	-	-	- 1,179
Other amounts transferred (to) or from reserves				
<b>Balance at 30 June 2017</b>	<b>122,015</b>	-	-	<b>122,015</b>

## STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2017

	2017	2016
	(\$)	(\$)
<b>Cash from operating activities:</b>		
Receipts from customers	515,899	741,459
Payments to suppliers and employees	- 632,068	- 966,598
Interest received	2,553	3,822
<b>Net Cash provided by (used in) operating activities</b>	<b>- 113,616</b>	<b>- 221,317</b>
<b>Cash flows from investing activities:</b>		
Purchase of property, plant and equipment	4,368	- 3,415
<b>Net Cash provided by (used in) investing activities</b>	<b>4,368</b>	<b>- 3,415</b>
<b>Cash flows from financing activities:</b>		
Proceeds from borrowing	-	-
<b>Net Cash provided by (used in) financing activities</b>	<b>-</b>	<b>-</b>
<b>Net increases (decreases) in cash held</b>	<b>- 109,248</b>	<b>- 224,732</b>
Cash at beginning of financial year	510,484	735,216
<b>Cash at end of financial year</b>	<b>401,236</b>	<b>510,484</b>

## TABLE OF CASH MOVEMENTS FOR DESIGNATED PURPOSES FOR THE YEAR ENDED 30 JUNE 2017

	Cash available at beginning of financial year	Cash raised during financial year	Cash disbursed during financial year	Cash available at end of financial year
<b>Designated purpose</b>	299	15,476	3,000	12,775
<b>Total for other non-designated purpose</b>	510,185	507,344	629,068	388,461
<b>TOTAL</b>	<b>510,484</b>	<b>745,281</b>	<b>970,013</b>	<b>401,236</b>

### Note on 2016-17 Cash Movements

Designated purpose funds were raised for:

The Rural Poultry Centre (RPC) in Malawi, which was established in early 2013 as an affiliate of the International Rural Poultry Centre, a subsidiary of the Kyeema Foundation (<http://www.ruralpoultrymalawi.org/>). The RPC exists to promote the needs of smallholder poultry farmers throughout Malawi and to raise livelihoods and contribute to improved nutrition in rural areas of Malawi. RPC adopts a keep-it-simple philosophy with an emphasis on effective support at the grass roots level. Presently, there is no other local organisation dedicated to village poultry. RPC has a Board of Trustees to oversee the overall governance and policies of the organisation.

## GOVERNING BODY DECLARATION

The Board of Directors of Kyeema Foundation declare that:

i) The financial statements and notes as set out on pages 29 to 33, are in accordance with the Corporations Act 2001 and:

- comply with relevant Australian Accounting Standards as applicable; and
- give a true and fair view of the financial position as at 30 June 2017 and of its performance for the year ended on that date of the association.

ii) In the Directors' opinion there are reasonable grounds to believe that the association will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.

Dr Stewart Routledge  
Chair  
Dubai



Celia Grenning  
Director  
Brisbane



A full copy of the Statutory Financial Statements is available on written request to Kyeema Foundation at GPO Box 3023, Brisbane, Queensland, 4001.

## KYEEMA Foundation Limited

### Independent Audit Report to the members of KYEEMA Foundation Limited

#### Report on the Audit of the Financial Report

##### Opinion

We have audited the financial report of KYEEMA Foundation Limited (the Company), which comprises the statement of financial position as at 30 June 2017, the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the directors' declaration.

In our opinion, the accompanying financial report of the Company is in accordance with the *Corporations Act 2001*, including:

- (i) giving a true and fair view of the Company's financial position as at 30 June 2017 and of its financial performance for the year ended; and
- (ii) complying with Australian Accounting Standards and the *Corporations Regulations 2001*.

##### Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

##### Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial report of the current period. These matters were addressed in the context of our audit of the financial report as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

No key audit matters were noted.

E & OE

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#### Responsibilities of Directors for the Financial Report

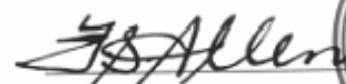
The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

#### Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

Allens Intl Pty Ltd  
 Chartered Accountants



Francis Stephen Allen  
 Registered Company Auditor  
 Director



1925 Logan Road, Upper Mount Gravatt, Qld 4122.

Dated this 8th day of November 2017

E & OE

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# AFFILIATED PUBLICATIONS

**Alders, R.** (2016). Food security, emerging infectious disease and our increasingly small planet. The Australian Veterinary Association (AVA) Ltd 2016 Annual Conference, Adelaide: Australian Veterinary Association.

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Nathan Hall	IT support
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Clare North	Technical support, translation
Linda Kowron	Marketing support

# PARTNERS AND SPONSORS

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**The Palladium Group** (formerly GRM International) has been supporting KYEEMA since its inception through the provision of office space and administrative and financial support. This valuable support has allowed KYEEMA to establish and expand its work around the world. In addition, the Palladium ‘Let’s Make it Possible’ Fund and Social Club have made important financial contributions to KYEEMA activities since its inception.

Our key project partners, **DFAT** and **FAO** have provided support for ND control activities in Africa.

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- The **University of Sydney** has provided a sub-contract to KYEEMA for implementation of activities under the ‘Strengthening food and nutrition security through family poultry and crop integration in Tanzania and Zambia’.
- **The Australian Centre for International Agricultural Research** has provided funding for Newcastle disease publications for laboratory and field activities.
- **The School of Veterinary Science at The University of Queensland** maintains and continues to provide the I-2 Newcastle disease master seed free of charge.

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# GOVERNANCE

The Board is responsible for setting the strategic direction, ensuring compliance, providing governance and approving the annual budget. The Board met three times this year, including the Annual General Meeting in December 2016.

Members of the Board are:

Dr Stewart Routledge, AO, BVSc Managing Director of Stewart Routledge & Associates, Member of Board of Trustees of the University of Wollongong in Dubai and Non-Executive Director University of Wollongong Enterprises (UOWE).

Celia Grenning, BAgSc (Hons) Chief Executive Officer, Kyeema Foundation

Associate Professor Robyn Alders, AO, BSc(Vet), BVSc, PhD School of Life and Environmental Sciences, University of Sydney, Australia and Adjunct Associate Professor, Cummings School of Veterinary Medicine, Tufts University, USA

Dr John Copland, AO, BVSc, MSc, PhD Consultant and former Research Program Manager for ACIAR

Emeritus Professor Peter Spradbrow, AM, BVSc, PhD, DVSc Emeritus Professor of Virology, The University of Queensland. Sadly passed away in March 2017.

Dr Rosa Costa, DVM, MSc Africa Regional Manager, Kyeema Foundation; Steering Committee Member, African Poultry Network; Lecturer, Veterinary Faculty, University Eduardo Mondlane, former Director of the National Veterinary Research Institute in Mozambique.

Dr Pat Boland, BVSc, MVSt, Founder and interim Director Rural Poultry Centre, Malawi; Member of Animal Health Committee and the National Technical Working Group on Avian Influenza, Malawi; Part-time lecturer at the Lilongwe University of Agriculture and Natural Resources (LUANAR), Malawi.

Aysegul Kayahan, BSc, MA Member of the Board of Five Faces, The Ethicos Group, Solarbuddy.org, Member of the advisory board of ProcessPA, founding partner and principal of Relocation Specialists, Chapter Lead for Australia for the Forum for Expatriate Management.

Dr Eliza Smith, BVSc (Hons), BSc Board Associate; Kyeema Communications Manager

Dr Tarni Cooper, BVSc (Hons), BSc Board Associate; PhD Candidate



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